

Code of Cooperation

- EVERY member is responsible for the team's progress and success.
- Attend all sessions and be on time.
- Listen to and show respect for the contributions of other members; be an active listener.
- Criticize ideas, not persons.
- Resolve conflicts constructively.
- Pay attention - avoid disruptive behavior.
- Avoid disruptive side conversations.
- Only one person speaks at a time.
- Everyone participates -- no one dominates.
- Be succinct, avoid long anecdotes and examples.
- No rank in the room.
- Attend to your personal comfort needs at any time but minimize team disruption.
- HAVE FUN.

*Adopted from the Boeing
Commercial Airplane Group*

The Stages of Design

I. Recognition of the Need

- A. Market Pull
- B. Technology Push

II. Definition of the Problem

III. Gathering Information

IV. Conceptualization

- A. Brainstorming

V. Decision Matrix - Evaluation

VI. Analysis and Design

VII. Construct and Test Prototypes

VIII. Communication of Design

- A. Verbally
- B. Graphically
- C. Written

BRAINSTORMING

Process of generating ideas by stimulating a free flowing rapid production of thoughts

- **Setup: Environment and topic background**
 - Be open
 - Be creative
 - Be positive
- **Stage 1: Throw out ideas**
 - No idea is excluded
 - No criticism or analysis at this point
 - Keep moving
 - Keep on the topic
 - Adapt or add to existing ideas
- **Stage 2: Narrow down the ideas**
 - Analyze the existing ideas
 - Decide applicability
 - Decide feasibility
 - Criticize constructively
 - Choose 10 to develop
- **Stage 3: Develop the ideas**
 - Produce scenarios for each
 - Build up ideas to workable form
 - Reevaluate all aspects of each
 - Attempt to foresee problems
- **Stage 4: Pick one idea**
 - Base evaluation on stage 2 criteria
 - Weigh pros and cons of each idea
 - Compare ideas from stage 3
 - Discuss choices and agree upon one
- **Stage 5: Follow through with idea**
 - Make working adaptations as needed
 - Feel free to redo this process with different problems that may occur

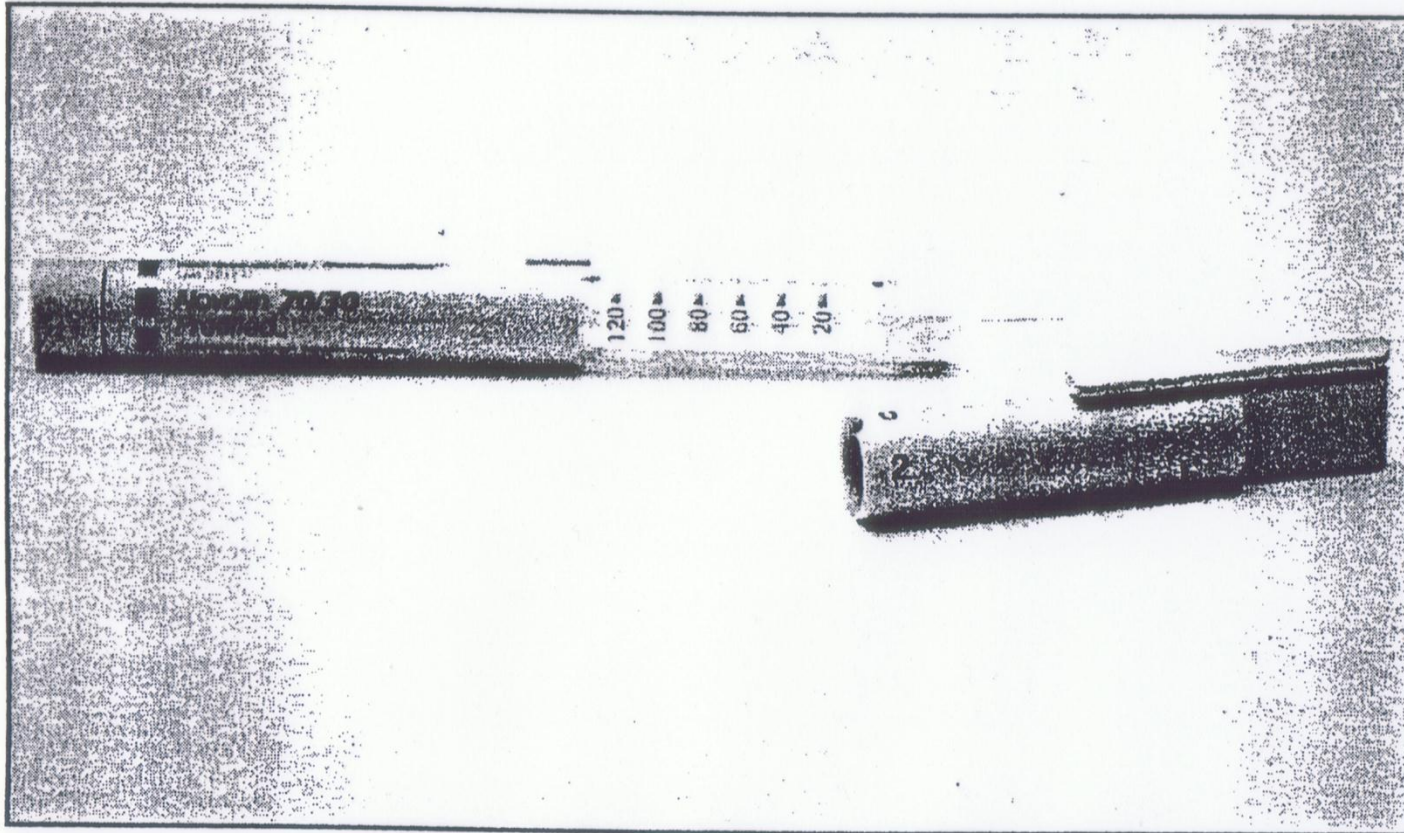
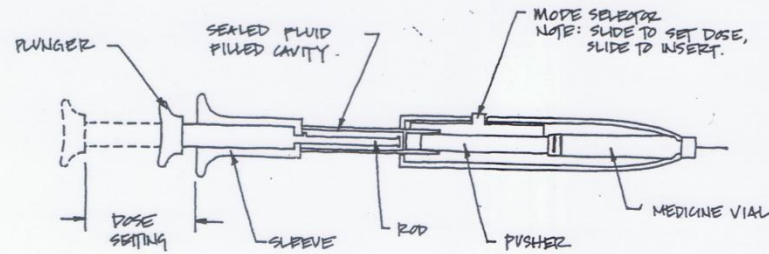
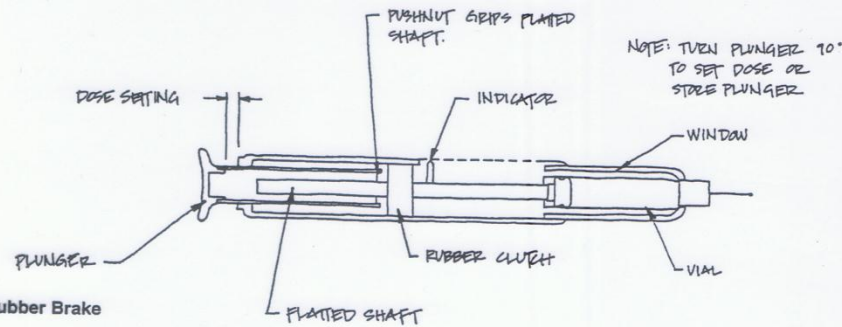


EXHIBIT 1 One of the existing outpatient syringes. (Courtesy of Novo Nordisk Pharmaceuticals Inc.)

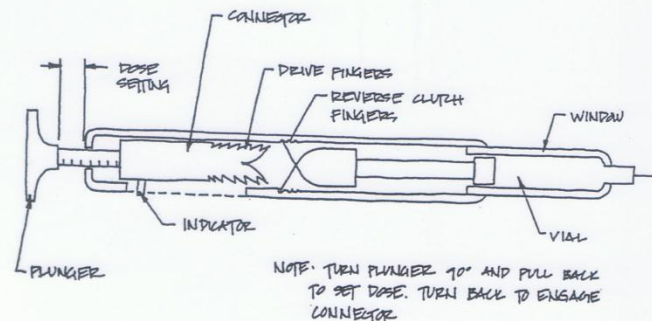


Concept A: Master Cylinder

NOTE: CROSS SECTIONAL AREA OF ROD $\frac{1}{11}$ OF CAVITY \rightarrow PUSHER DISPLACEMENT = $\frac{1}{11}$ OF PLUNGER DISPLACEMENT

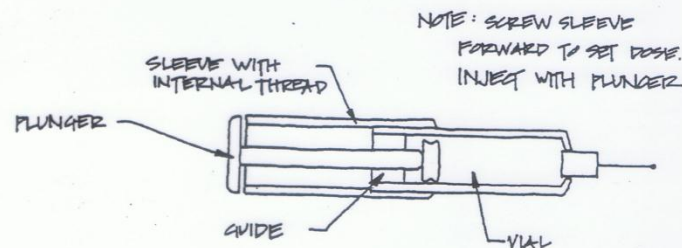


Concept B: Rubber Brake

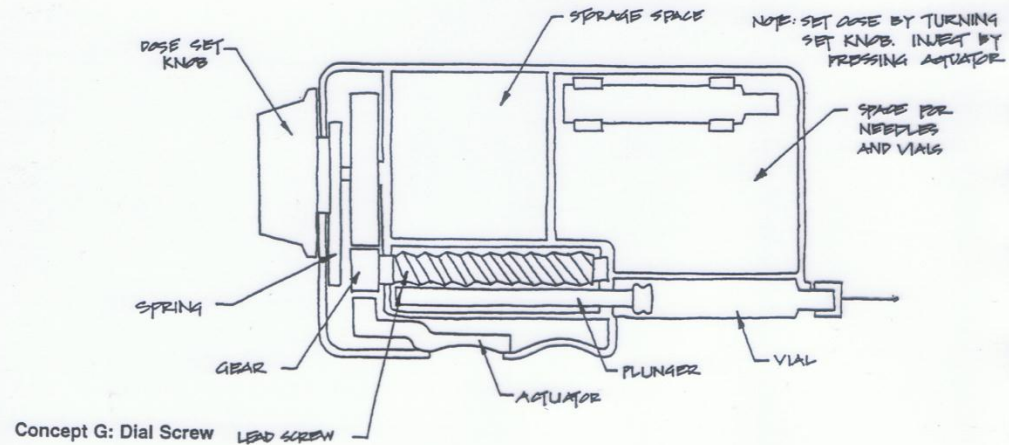
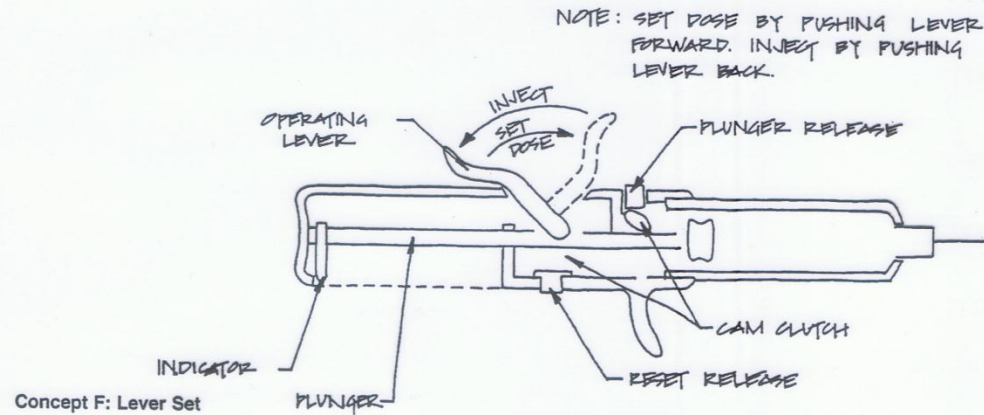
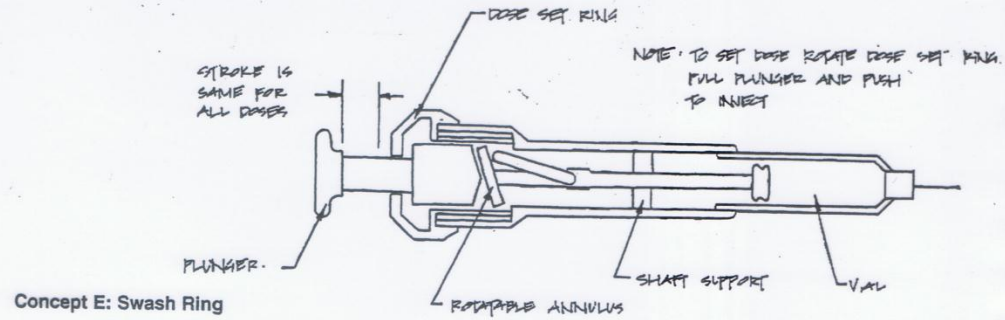


Concept C: Ratchet

EXHIBIT 2
Seven concepts for the outpatient syringe. The product development team generated the seven sketches to describe the basic concepts under consideration.

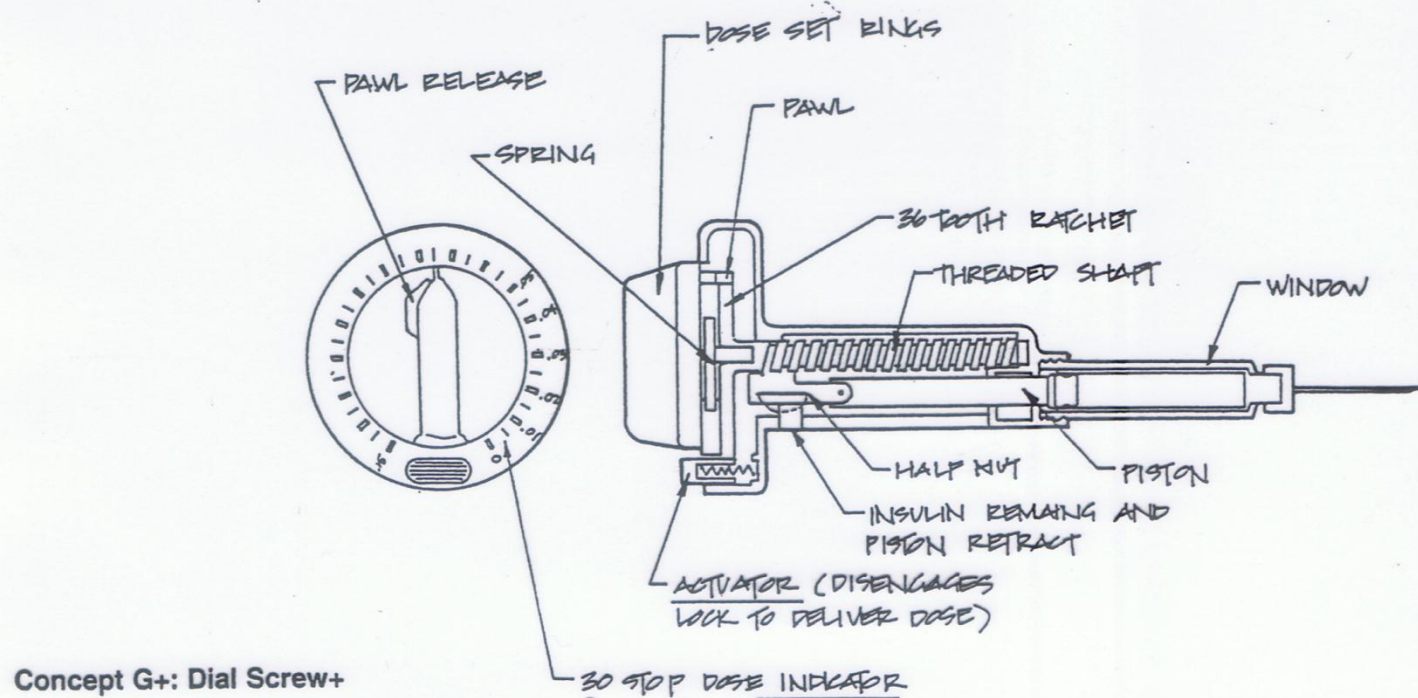


Concept D: Plunge Stop

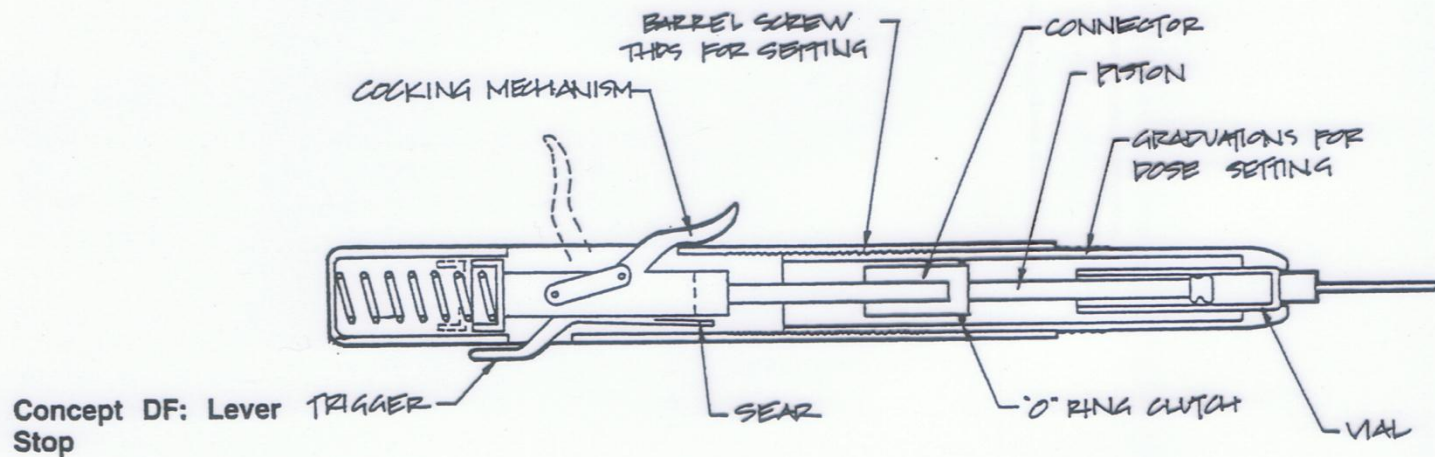


| Selection Criteria | Concepts | | | | | | |
|-------------------------|-------------------------|----------------------|--------------|------------------------------------|--------------------|-------------------|--------------------|
| | A Master Cylinder | B Rubber Brake | C Ratchet | D (reference) Plunge Stop | E Swash Ring | F Lever Set | G Dial Screw |
| Ease of handling | 0 | 0 | — | 0 | 0 | — | — |
| Ease of use | 0 | — | — | 0 | 0 | + | 0 |
| Readability of settings | 0 | 0 | + | 0 | + | 0 | + |
| Dose metering accuracy | 0 | 0 | 0 | 0 | — | 0 | 0 |
| Durability | 0 | 0 | 0 | 0 | 0 | + | 0 |
| Ease of manufacture | + | — | — | 0 | 0 | — | 0 |
| Portability | + | + | 0 | 0 | + | 0 | 0 |
| Sum +’s | 2 | 1 | 1 | 0 | 2 | 2 | 1 |
| Sum 0’s | 5 | 4 | 3 | 7 | 4 | 3 | 5 |
| Sum —’s | 0 | 2 | 3 | 0 | 1 | 2 | 1 |
| Net Score | 2 | —1 | —2 | 0 | 1 | 0 | 0 |
| Rank | 1 | 6 | 7 | 3 | 2 | 3 | 3 |
| Continue? | Yes | No | No | Combine | Yes | Combine | Revise |

EXHIBIT 5 The concept screening matrix. For the syringe example, the team rated the concepts against the reference concept using a simple code (+ for “better than,” 0 for “same as,” — for “worse than”) in order to identify some concepts for further consideration. Note that the three concepts ranked “3” all received the same score.



Concept G+: Dial Screw+

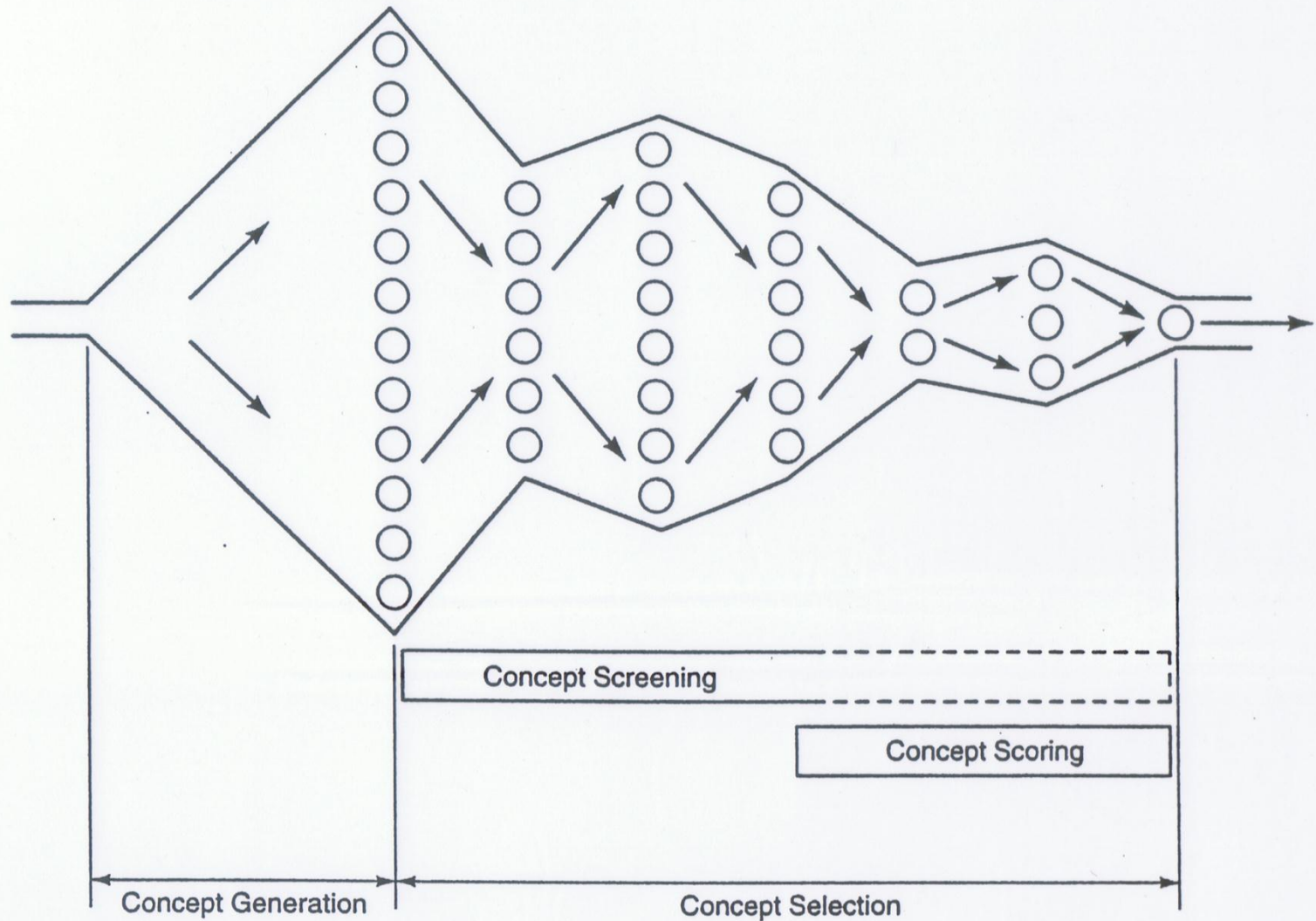


Concept DF: Lever Stop

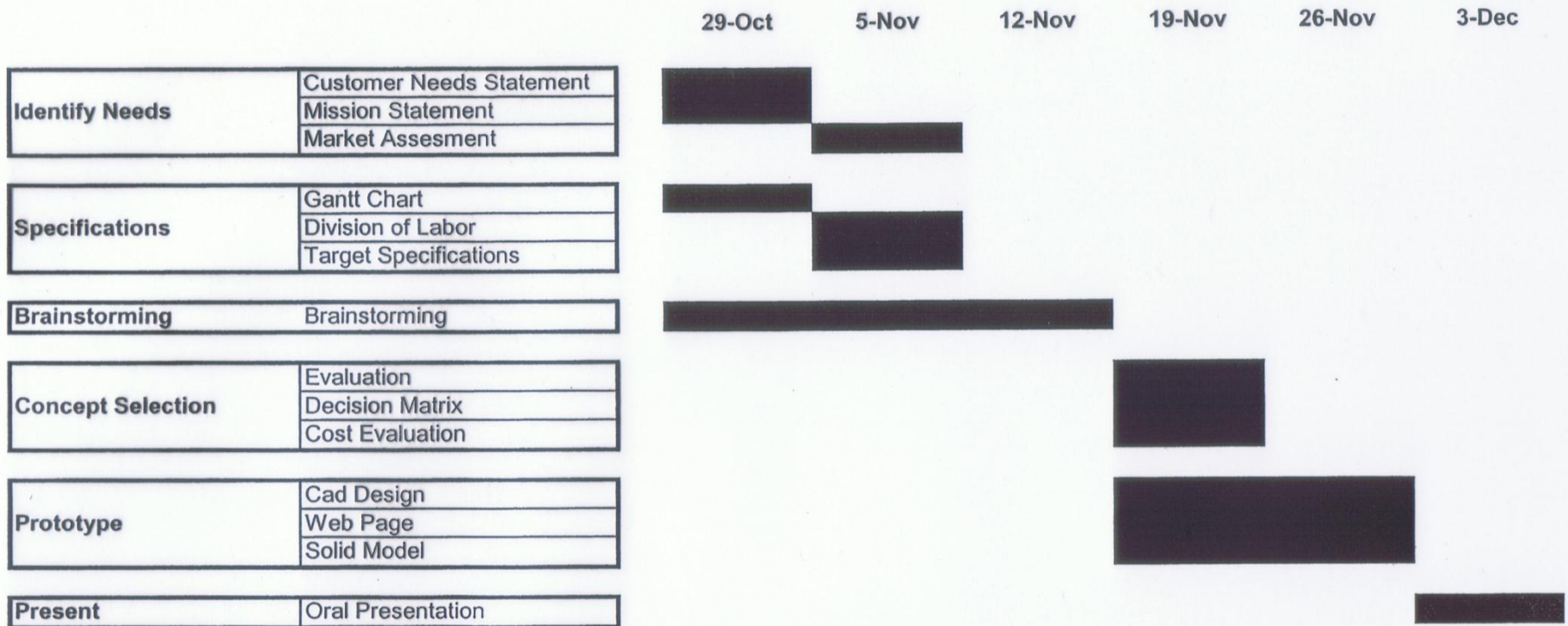
EXHIBIT 6 New and revised concepts for the syringe. During the selection process, the syringe team revised concept G and generated a new concept, DF, arising from the combination of D and F.

| Selection Criteria | Weight | Concepts | | | | | | | |
|-------------------------|--------|-------------------------------------|----------------|------------------|----------------|-----------------|----------------|-------------------|----------------|
| | | A (reference) Master Cylinder | | DF Lever Stop | | E Swash Ring | | G+ Dial Screw+ | |
| | | Rating | Weighted Score | Rating | Weighted Score | Rating | Weighted Score | Rating | Weighted Score |
| Ease of handling | 5% | 3 | 0.15 | 3 | 0.15 | 4 | 0.2 | 4 | 0.2 |
| Ease of use | 15 | 3 | 0.45 | 4 | 0.6 | 4 | 0.6 | 3 | 0.45 |
| Readability of settings | 10 | 3 | 0.3 | 3 | 0.3 | 5 | 0.5 | 5 | 0.5 |
| Dose metering accuracy | 25 | 3 | 0.75 | 3 | 0.75 | 2 | 0.5 | 3 | 0.75 |
| Durability | 15 | 3 | 0.45 | 5 | 0.75 | 4 | 0.6 | 3 | 0.45 |
| Ease of manufacture | 20 | 3 | 0.6 | 3 | 0.6 | 2 | 0.4 | 2 | 0.4 |
| Portability | 10 | 3 | 0.3 | 3 | 0.3 | 3 | 0.3 | 3 | 0.3 |
| Total Score | | 3.00 | | 3.45 | | 3.10 | | 3.05 | |
| Rank | | 4 | | 1 | | 2 | | 3 | |
| Continue? | | No | | Develop | | No | | No | |

EXHIBIT 4 Concept selection is an iterative process leading to a single concept upon which subsequent development activities will be focused.



Gantt Chart



DESIGN PROJECT COST

Section: _____

Date: _____

Group # _____

Design Week: _____

Description of items

Cost

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TOTAL COST