There once were three librarians who worked in a library in a large city. The biggest librarian was a very intelligent administrator who knew all about running a library. The middle-size librarian was a very likeable public relations type who could tell everybody about the value of the library. The littlest librarian, who was mainly curious about what was inside the covers of the books in the library, looked out the window and said: "Here comes a gentleman with a brief case. I am sure that he is either a scholar who can use some of the books in his studies. Who will look after him?" "Not I," said the littlest librarian. "I will do it myself." And he did.

The following day, the littlest librarian looked out the window and said: "Here comes a businessman desiring information on how to improve or expand his business; or else a scholar who can use some of our books in his studies. Who will look after him?" "Not I," said the largest librarian. "One day I was busy preparing a report on the relative merits of audio-photographing of books, together with equipment cost, and I did not feel the least enthusiasm for the presentation to the Board as to which one we should adopt."

"Not I," said the middle-size librarian, "because I have to prepare an article for the local press on inspirational reading for our times, and then send a note to Library Journal on last year's improvements and events." "Very well," said the smallest librarian. "I will look after him," and he did.

And so years rolled by and the largest librarian continued to administer a larger and larger library system; the middle-size librarian became familiar with and when any left the community or died, he was sorry to see them go.

Then one day, the library won a citation you are presenting us today. The association director of publicity would be very pleased to take your advice." And the president, being a very refined and gracious person, said to the littlest librarian, "We would be glad to have you come too."

"We would be honored to," said the biggest and middle-size librarians simultaneously. "No thank you, sir," said the middle-size librarian, "because I am working on the plans for next year's expansion including building two new branches, and the submission to the Board must include detailed tables showing the pressure on inspirational reading population in the areas where the branches are to be built."

"Not I," said the middle-size librarian. "I have done all the planning and administration," said the largest librarian. "but lately it has grown so heavy that I have had to add to the staff two executive assistants and a personnel director."