

# Harvard-Oxford-Jindal Programme on Globalization of the Legal Profession

## Session 3: ***Regulation of Legal Systems and Lawyers***

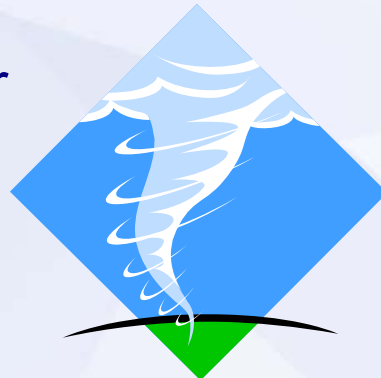
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Penn State Dickinson School of Law, USA  
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Oxford, September 12, 2009

## **Introduction**

### **Regulation of Legal Systems and Lawyers**

- The general direction of movement has been from local→ to global
- This talk focuses on trends in global lawyer regulatory initiatives
- It will be a “whirlwind” tour



# Some Observations about Regulation

- Globalization has changed the manner in which legal services regulators operate



- Globalization has changed the content of legal services regulations
- The new paradigm is “Lawyers as *Service Providers*”
  - This paradigm influences WHO regulates lawyers
  - It influences HOW they are regulated (cross-culturally and cross-professionally)

See Laurel Terry, *The Impact of Treating the Legal Profession as “Service Providers,”* 2008 J. Prof. Lawyer 189, [http://www.personal.psu.edu/faculty/l/s/lst3/terry\\_service\\_providers.pdf](http://www.personal.psu.edu/faculty/l/s/lst3/terry_service_providers.pdf)

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## Regulatory Development Trends

- Global trade agreements
- UK and Global Regulatory Reform Initiatives
- Global antitrust (competition) initiatives
- Alternative Business Structure (ABS) Developments
- Global money laundering & anti-terrorism laws
- Global legal education initiatives
- Global MJP, recognition & lawyer admission
- Global lawyer accountability initiatives
- Market forces: (e.g. outsourcing, litigation financing)



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# More on these Regulatory Developments



**Laurel S. Terry, Professor of Law** (LTerry@psu.edu), [Return to Homepage](#)

**Penn State Dickinson School of Law**

**Selected Presentations**

**SELECTED PRESENTATIONS – BY TOPIC** (Note: the Chronological Listing includes links to related articles)

- Global Developments in general (See [11-08](#))
- the WTO's GATS agreement and legal services (including presentations on skills transfer provisions, "classification" and domestic regulation disciplines) (See [5-05](#) for a GATS overview and [5-08](#), [4-08](#), [10-04](#), and [3-04](#) for presentations on specialized GATS-legal services issues)
- Foreign lawyer "recognition" issues (See [4-09](#))
- Legal outsourcing (See [4-08](#))
- Antitrust initiatives directed towards the legal profession, including the EU's Professional Services Competition Initiative (See [5-08](#), [4-08](#))
- *Alternative Business Structure (ABS)* developments (including the UK's Legal Services Act 2007, Australia's publicly traded law firms, and OECD developments) (See [5-08](#), [10-08](#), and [5-09](#))
- Using ABA Model Rule 5.1 More Proactively (with a nod towards Australia's current practice) (See [8-08](#); see also [5-09](#) at slide 18)
- Bologna Process (See [3-06](#), [1-05](#))
- EU lawyer regulation (See [1-05](#); see also [4-08](#))
- Double deontology & ABA Model Rule 8.5 Choice of Law issues (See [5-08](#))
- Global and comparative legal ethics (See [11-04](#), [5-05](#), [3-09](#))
- U.S. multijurisdictional practice initiatives (MJP) (See [8-06](#), [10-05](#), [5-05](#); see also [1-07](#))
- U.S. and German multidisciplinary partnership initiatives (MDPs) (See [7-2000](#))
- Pennsylvania implementation of Ethics 2000 (See [12-04](#))

<http://www.personal.psu.edu/faculty/l/s/lst3/presentations.htm>

**For additional info:**  
See the urls at the end of this talk plus my topic-specific talks

9/14/2009

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# Trade Agreements















**Regional**

- FTAA
- ASEAN Initiative
- NAFTA
- MEFTA
- APEC
- CAFTA-DR

**Bilateral**

- Australia FTA
- Bahrain FTA
- Chile FTA
- Colombia FTA
- Israel FTA
- Jordan FTA
- KORUS FTA
- Malaysia FTA
- Morocco FTA
- Oman FTA
- Panama TPA
- Peru TPA
- Malaysia FTA
- Singapore FTA
- SACU FTA
- Bilateral Investment Treaties (BITs)
- Trade and Investment Framework Agreements (TIFAs)

Trade agreements usually have sections on: transparency, mutual recognition, MFN, market access, national treatment, domestic regulation disciplines, standstill provisions. There are many bilateral agreements as well as GATS and regional agreements.

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# UK Regulatory Reform Initiatives

Many are watching these initiatives with interest

**BRE**  
**BETTER  
REGULATION  
EXECUTIVE**

www.betterregulation.gov.uk  
URN 08/P70



Review of the  
Regulation of  
Corporate Legal  
Work

Nick Smedley

31 March 2009

Hunt Review – Initial Response to Evidence - 01 May 2009

## Legal Regulation Review

An Independent Review of the Regulation of Law Firms by the Rt Hon Lord Hunt of Wirral MBE  
www.legalregulationreview.com



Solicitors Regulation Authority

BAR  
STANDARDS  
BOARD  
REGULATING BARRISTERS

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# Other Regulatory Reform Initiatives

ORGANISATION  
FOR ECONOMIC  
CO-OPERATION  
AND DEVELOPMENT



Regulatory Reform



Asia-Pacific  
Economic Cooperation



Bureau de la concurrence  
Canada

Competition Bureau  
Canada

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# Global Antitrust Initiatives – Part 1

	Accountants	Legal	Architects	Engineers	Pharmacists
Austria	6.2	7.3	5.1	5	7.3
Belgium	6.3	4.6	3.9	1.2	5.4
Denmark	2.3	3.0	0	0	5.9
Finland	3.5	0.3	1.4	1.3	7.0
France	5.8	8.8	3.1	0	7.3
Germany	6.1	6.5	4.5	7.4	5.7
Greece	5.1	3.5	n.a.	n.a.	8.9
Ireland	3.8	4.5	0	0	2.7
Italy	5.1	6.4	6.2	6.4	8.4
Luxembourg	5	6.6	5.3	5.3	7.9
Netherlands	4.5	3.9	0	1.5	3.0
Portugal	n.a.	5.7	2.8	n.a.	8
Spain	3.4	6.5	4.0	3.2	7.5
Sweden	3.3	2.4	0	0	12
UK	3.8	4.0	0	0	4.1

**Antitrust authorities have targeted rules on:** fees, advertising, entry requirements, UPL, alternative business structures, & regulatory structure



Institut für Höhere Studien | *Institute for Advanced Studies*



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# Global Antitrust Initiatives – Part 2



ORGANISATION  
FOR ECONOMIC  
CO-OPERATION  
AND DEVELOPMENT



Bureau de la concurrence  
Canada

Competition Bureau  
Canada



Federal Trade Commission  
Protecting America's Consumers

riad

ASSOCIATION INTERNATIONALE DE L'ASSURANCE DE PROTECTION JURIDIQUE  
INTERNATIONALE VEREINIGUNG DER RECHTSSCHUTZ-VERSICHERUNG  
INTERNATIONAL ASSOCIATION OF LEGAL EXPENSES INSURANCE



International Institute of  
Law Association Chief Executives

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# Alternative Business Structures (ABS)



[UK] Legal Services Act 2007



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# Terrorism-Money Laundering Initiatives

The intergovernmental FATF *Gatekeeper Initiative* is relevant to lawyer confidentiality and other rules; the FATF recently adopted a KYC- risk-based approach guidance for legal professionals. Several countries have changed their lawyer rules; expect more.



[Financial Action Task Force]



includes India



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# Global Legal Education Initiatives

Global legal education initiatives address recognition, curriculum, quality assurance, etc.



benelux 2009



European Law Faculties Association



Représentant les avocats d'Europe  
Representing Europe's lawyers



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# MJP, Recognition & Lawyer Admission



Because of globalization, countries face issues of foreign lawyer MJP, temporary and limited (FLC) admission, and recognition.



Représentant les avocats d'Europe  
Representing Europe's lawyers



ABA MJP Resolutions 8 & 9



Resolutions 4 (2006) & 6 (2008)



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# Lawyer Accountability Initiatives

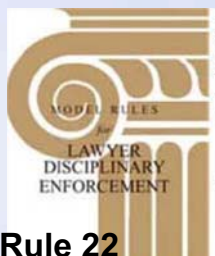
Accountability concerns are one reason for recent lawyer discipline cooperation initiatives



Resolution 2 (Jan. 2009) In Support of Cooperation Among U.S. and European Disciplinary Bodies



Représentant les avocats d'Europe  
Representing Europe's lawyers



Rule 22



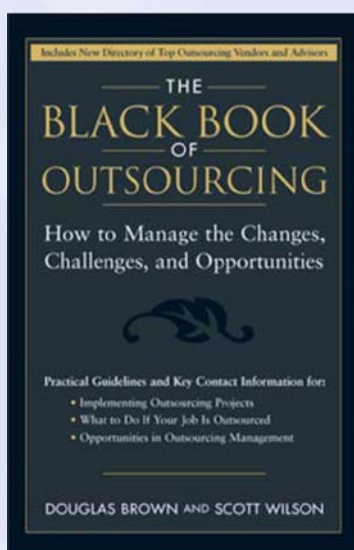
**India:** See SSRN  
Abstract 1371098

CCBE Standing Committee  
Resolution (February 2009)



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# Market Forces



Recent market forces include ABS, legal process outsourcing, and [international] third party litigation financing

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# Conclusion



- Lawyer regulation is very much in flux
- This regulation is subject to global influences
- These influences are likely to be significant
- THEREFORE: It is important to monitor, rather than ignore, these developments
- It is important to have [even better] cross-cultural and cross-professional understandings

Harvard-Oxford-Jindal Program, Laurel Terry, p. 17

## To Read More About....

### My Introductory Lawyer Regulation Comments

Terry, *A "How To" Guide [for including global perspectives in the legal profession course]*, 51 St. Louis U. L. J. 1135 (2007)  
[short version]

Terry, *U.S. Legal Ethics: The Coming of Age of Global and Comparative Perspectives*, 4 Wash. U. Global Studies L. Rev. 463 (2005)[long version]

Terry, *The Legal World is Flat: Globalization and its Effect on Lawyers Practicing in Non-Global Law Firms*, 28 Northwestern J. Int'l L. & Bus. 527 (2008)

Terry, *The Impact of Treating the Legal Profession as "Service Providers"*, 2008 J. Prof. Lawyer 189

All articles (and selected powerpoints) located here:

<http://www.personal.psu.edu/faculty/l/s/lst3/>



Harvard-Oxford-Jindal Program, Laurel Terry, p. 18

# To Read More About ....

## Global Trade Agreements



Office of the US Trade Representative (USTR), Trade Agreements Page (with many links),

[http://www.ustr.gov/Trade\\_Agreements/Section\\_Index.html](http://www.ustr.gov/Trade_Agreements/Section_Index.html)

World Trade Organization, <http://www.wto.org/>

NAFTA Secretariat, <http://www.nafta-sec-alena.org/>

Asia Pacific Economic Cooperation (APEC), <http://www.apec.org/>

ABA GATS-Legal Services Webpage,  
<http://www.abanet.org/cpr/gats/home.html>

Terry et al, *Transnational Legal Practice [2006-07]*, 42 Int'l L. 833 (2008), [http://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=1265120](http://papers.ssrn.com/sol3/papers.cfm?abstract_id=1265120)

Terry et al, *Transnational Legal Practice 2008*, 43 Int'l L. 943(2009)

[http://www.personal.psu.edu/faculty/l/lst3/transnational\\_legal\\_practice\\_2009.pdf](http://www.personal.psu.edu/faculty/l/lst3/transnational_legal_practice_2009.pdf)

Harvard-Oxford-Jindal Program, Laurel Terry, p. 19

# To Read More About ...

## UK Regulatory Reform Initiatives

UK Legal Services Board, <http://www.legalservicesboard.org.uk/index.htm>

Solicitors Regulation Authority Consultations on the Legal Services Act,  
<http://www.sra.org.uk/sra/consultations.page>

Law Society of England and Wales (includes links to the Hunt and Smedley reports), <http://www.lawsociety.org.uk/influencinglaw/policyinresponse.law>

5-09 Conference of Chief Justices Conference Webpage,  
<http://www.law.georgetown.edu/news/documents/CCJ-2009-WebMaterials-final.doc>

NSW Office of the Legal Commissioner, Speeches and Papers & menu links,

[http://www.lawlink.nsw.gov.au/lawlink/olsc/l\\_l\\_olsc.nsf/pages/OLSC\\_speeches](http://www.lawlink.nsw.gov.au/lawlink/olsc/l_l_olsc.nsf/pages/OLSC_speeches)

Georgetown Symposium, The Future of the Global Law Firm (4-08),  
<http://www.law.georgetown.edu/LegalProfession/GlobalLawFirm.html>

Selected Articles in the ABA Canons Centennial Symposium,  
<http://www.abanet.org/cpr/pubs/symposium.html>

Laurel Terry "Presentations" Page (includes UK, EU & 5.1 developments),  
<http://www.personal.psu.edu/faculty/l/lst3/presentations.htm>



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# To Read More About ...

## Global Regulatory Reform



### OECD Regulatory Reform Project,

[http://www.oecd.org/topic/0,3373,en\\_2649\\_37421\\_1\\_1\\_1\\_1\\_37421,00.html](http://www.oecd.org/topic/0,3373,en_2649_37421_1_1_1_1_37421,00.html)

### OECD Guiding Principles for Regulatory Quality & Performance,

<http://www.oecd.org/dataoecd/24/6/34976533.pdf>

### OECD, Homepage: Indicators of Regulatory Conditions in Professional Services Sectors,

[http://www.oecd.org/document/24/0,3343,en\\_2649\\_34833\\_35858776\\_1\\_1\\_1\\_37463,00.html](http://www.oecd.org/document/24/0,3343,en_2649_34833_35858776_1_1_1_37463,00.html)

### APEC-OECD Regulatory Reform,

[http://www.oecd.org/document/25/0,3343,en\\_2649\\_34141\\_2397017\\_1\\_1\\_1\\_37421,00.html](http://www.oecd.org/document/25/0,3343,en_2649_34141_2397017_1_1_1_37421,00.html)

### Regulatory Reform section in Canada's 2007 Self-Regulated Professions Report, pp. 39-41

<http://www.competitionbureau.gc.ca/epic/site/cb-bc.nsf/en/02523e.html>

Harvard-Oxford-Jindal Program, Laurel Terry, p. 21

# To Read More About ...

## Global Antitrust Initiatives

### EU DG Competition, *Professional Services Sector,*

[http://ec.europa.eu/comm/competition/sectors/professional\\_services/overview\\_en.html](http://ec.europa.eu/comm/competition/sectors/professional_services/overview_en.html)

### OECD, *Competition in Professional Services,* DAF/CLP(2000)2,

<http://www.oecd.org/dataoecd/35/4/1920231.pdf>

### OECD, *Competitive Restrictions in Legal Professions,* DAF/COMP (2007)39,

<http://www.oecd.org/dataoecd/12/38/40080343.pdf>

### Competition Bureau Canada, *Self-Regulated Professions - Balancing Competition and Regulation* (Dec. 2007),

<http://www.competitionbureau.gc.ca/epic/site/cb-bc.nsf/en/02523e.html>

### CCBE Competition Committee,

[http://www.ccbe.eu/index.php?id=94&id\\_comite=4&L=0](http://www.ccbe.eu/index.php?id=94&id_comite=4&L=0)



### US Federal Trade Commission Letters regarding the Practice of Law,

[http://www.ftc.gov/opp/advocacy\\_subject.shtm](http://www.ftc.gov/opp/advocacy_subject.shtm)

### See Laurel Terry articles and presentations:

<http://www.personal.psu.edu/faculty/l/s/lst3/presentations.htm>

Harvard-Oxford-Jindal Program, Laurel Terry, p. 22

# To Read More About...

## ABS

New South Wales, Australia, Incorporated Legal Practices,

[http://www.lawlink.nsw.gov.au/lawlink/olsc/ll\\_olsc.nsf/pages/OLSC\\_ilp](http://www.lawlink.nsw.gov.au/lawlink/olsc/ll_olsc.nsf/pages/OLSC_ilp)

UK Legal Services Reform (and the Oct. 2007 UK Legal Services Act), <http://www.justice.gov.uk/whatwedo/legalservicesreform.htm> and <http://www.dca.gov.uk/legalsys/lrreform.htm>

EU DG Competition, *Professional Services Sector*, [http://ec.europa.eu/comm/competition/sectors/professional\\_services/overview\\_en.html](http://ec.europa.eu/comm/competition/sectors/professional_services/overview_en.html)

*The Future of the Global Law Firm*, Georgetown Law Center (April 2008) <http://www.law.georgetown.edu/LegalProfession/Papers.html>

And the items listed on the previous slide entitled: “To Read More About UK Regulatory Reform Initiatives”



Harvard-Oxford-Jindal Program, Laurel Terry, p. 23

# To Read More About....

## Money Laundering & Anti-Terrorism Initiatives

Financial Action Task Force (FATF),

<http://www.fatf-gafi.org>

FATF Risk-Based Approach Guidance for Legal Professionals (Oct. 23, 2008), <http://www.fatf-gafi.org/dataoecd/5/58/41584211.pdf>

Fed. Law. Soc. Canada, Model “Know Your Client” Rule, [http://www.flsc.ca/en/pdf/Federation\\_Model\\_Rule\\_080327.pdf](http://www.flsc.ca/en/pdf/Federation_Model_Rule_080327.pdf)

UK Money Laundering and “Know Your Client” Rules,

<http://www.lawsociety.org.uk/productsandservices/practicenotes/aml/453.article>

Asia-Pacific Group on Moneylaundering, <http://www.apgml.org/>

ABA Task Force on Gatekeeper Regulation and the Profession, <http://www.abanet.org/crimjust/taskforce/home.html>

EU Money Laundering Directives, [http://www.ccbe.eu/index.php?id=94&id\\_comite=20&L=0](http://www.ccbe.eu/index.php?id=94&id_comite=20&L=0)

Law Council of Australia, Anti-Money Laundering Reforms, <http://www.lawcouncil.asn.au/initiatives/aml-counter-terrorism-reforms.cfm>



Harvard-Oxford-Jindal Program, Laurel Terry, p. 24

# To Read More About...

## Global Legal Education

International Association of Law Schools, <http://www.ialsnet.org/>

The Law School Admissions Council and the National Organization of Bar Counsel now include Canadian and Australian members, <http://www.nobc.org/> and <http://www.lsac.org/>

ABA Section of Legal Education and Admissions to the Bar, <http://www.abanet.org/legaled/> and [http://www.abanet.org/legaled/committees/International%20Issues%20Report%20\(final\).DOC](http://www.abanet.org/legaled/committees/International%20Issues%20Report%20(final).DOC)

Bologna-Benelux Secretariat Webpage (with many links)

<http://www.ond.vlaanderen.be/hogeronderwijs/bologna/>

CCBE Training Committee Webpage,

[http://www.ccbe.org/index.php?id=94&id\\_comite=13&L=0](http://www.ccbe.org/index.php?id=94&id_comite=13&L=0)

European Law Faculties Association (ELFA) Tuning Project,

[http://www.elfa-afde.org/html/activities\\_projects.htm](http://www.elfa-afde.org/html/activities_projects.htm) <http://www.tuning.unideusto.org/tuningeu/>

ELFA QUAACAS Committee, <http://elixir.bham.ac.uk/quaacas/>

Prof. Lonbay's EU Recognition website, <http://elixir.bham.ac.uk/menu/country/default.htm>

Jindal Global Law School, <http://www.jgls.org/>

Peking University School of Transnational Law, <http://www.law.pku.edu.cn/>



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# To Read More About ...

## Global MJP, Recognition, Lawyer Admission: Part 1

Comprehensive Guide to Bar Admission Requirements,

<http://www.ncbex.org/comprehensive-guide-to-bar-admissions/>

ABA Multijurisdictional Practice Recommendations 8 and 9,

<http://www.abanet.org/cpr/mjp/home.html>

Implementation of MJP Recommendations 8 and 9,

[http://www.abanet.org/cpr/mjp/8\\_and\\_9\\_status\\_chart.pdf](http://www.abanet.org/cpr/mjp/8_and_9_status_chart.pdf)

Conference of Chief Justices MJP Resolutions,

<http://ccj.ncsc.dni.us/MultijurisdictionalPracResols.html>

EU MJP Directives, [http://www.ccbe.eu/index.php?id=94&id\\_comite=8&L=0](http://www.ccbe.eu/index.php?id=94&id_comite=8&L=0)

EU Morgenbesser Case,

[http://www.ccbe.eu/fileadmin/user\\_upload/NTCdocument/morgenbesser\\_guidanc1\\_1183976940.pdf](http://www.ccbe.eu/fileadmin/user_upload/NTCdocument/morgenbesser_guidanc1_1183976940.pdf)

CCBE Free Movement of Lawyers Committee,

[http://www.ccbe.eu/index.php?id=94&id\\_comite=8&L=0](http://www.ccbe.eu/index.php?id=94&id_comite=8&L=0)

UK Qualified Lawyers Transfer Test (QLTT), <http://www.sra.org.uk/solicitors/qltt.page> and <http://www.sra.org.uk/sra/consultations/1454.article> (Nov. 2008 consultation)



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# To Read More About...

## Global MJP, Recognition, Lawyer Admission: Part 2

Jayanth K. Krishnan, *Globetrotting Law Firms*, 23 Geo. J. Legal Ethics (forthcoming 2009), SSRN #1371098 [U.S./UK firms in India]

Canada National Accreditation Committee,

<http://www.flsc.ca/en/foreignLawyers/foreignLawyers.asp>

Canada's MJP Rules, <http://www.flsc.ca/en/committees/mobility.asp>

Canada's consultation on draft recognition rules (Due 12-08),

[http://www.flsc.ca/en/pdf/2008Consultation\\_paper.pdf](http://www.flsc.ca/en/pdf/2008Consultation_paper.pdf)

Australia's National Profession Project,

<http://www.lawcouncil.asn.au/initiatives/national-practice.cfm>

Australia's- Foreign Lawyers and the Practice of Foreign Law,

[http://www.lawcouncil.asn.au/shadomx/apps/fms/fmsdownload.cfm?file\\_uuid=314C0D0B-1C23-CACD-2253-F19A22E78A87&siteName=ica](http://www.lawcouncil.asn.au/shadomx/apps/fms/fmsdownload.cfm?file_uuid=314C0D0B-1C23-CACD-2253-F19A22E78A87&siteName=ica)

Conference of Chief Justices' MJP Resolutions,

<http://ccj.ncsc.dni.us/LegalEducationResols.html>

International Bar Association's 2000 Resolution on "Recognition" of Foreign Lawyers' Qualifications,

<http://www.intbar.org/images/downloads/Standards%20and%20Criteria%20for%20Recognition%20of%20Qualifications%20of%20Lawyers%202001.pdf>

ABA CEELI, Globalization, Legal Education, GATS, and Recognition,

[http://www.abanet.org/rol/publications/discussion\\_paper\\_legal\\_ed\\_globalization\\_2005.pdf](http://www.abanet.org/rol/publications/discussion_paper_legal_ed_globalization_2005.pdf)



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# To Read More About....

## Lawyer Accountability (Discipline) Initiatives

Conference of Chief Justices, Resolution 2, In Support of Cooperation Among U.S. and European Disciplinary Bodies (Jan. 2009),

<http://ccj.ncsc.dni.us/2-ProposedCCBEResolution1-6-09.pdf>

CCBE, Standing Committee Resolution (February 2009)

ABA MODEL RULES FOR LAWYER DISCIPLINE, Rule 22 (2002), <http://www.abanet.org/cpr/disenf/rule22.html>

Terry et al, *Transnational Legal Practice 2008*, 43 Int'l L. 943, 954-956 (2009),

[http://www.personal.psu.edu/faculty//s/lst3/transnational\\_legal\\_practice\\_2009.pdf](http://www.personal.psu.edu/faculty//s/lst3/transnational_legal_practice_2009.pdf)



Harvard-Oxford-Jindal Program, Laurel Terry, p. 28

## To Read More About...

### Market Forces Including Outsourcing and Litigation Funding

Mary C. Daly & Carole Silver, *Flattening the World of Legal Services? Ethical and Liability Minefields of Offshoring Legal and Law-Related Services*, 38 *Geo. J. Int'l L.* 401 (2007)

Laurel Terry, *The Legal World is Flat: Globalization and its Effect on Lawyers Practicing in Non-Global Law Firms*, 28 *Northwestern J. Int'l L. & Bus.* 527 (2008), [http://www.personal.psu.edu/faculty/l/s/lst3/terry\\_legal\\_world\\_is\\_flat.pdf](http://www.personal.psu.edu/faculty/l/s/lst3/terry_legal_world_is_flat.pdf)

*International Outsourcing of the Legal Profession*, UC Berkeley (April 2008), <http://www.law.berkeley.edu/centers/gcl/outsources/resources.html>

*Off-Shoring Legal Services*, Association of Professional Responsibility Lawyers Conference (May 2008), [http://www.aprl.net/Programs/program2008\\_05.htm](http://www.aprl.net/Programs/program2008_05.htm)

Outside investment in litigation, e.g., Juridica, OmniBridgeway, CFI, Burford Advisors, <http://www.juridicainvestments.com/investmentob.html>  
<http://www.burfordadvisors.com/index.html> and <http://www.omnibridgeway.com/>

See Prism Legal for a list of LPO clients, law firms and providers; see also Brown and Wilson's Black Book of Outsourcing & annual lists



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## To Read More About It...

### By Laurel Terry

#### Global Legal Practice Resources Webpage:

<http://www.personal.psu.edu/faculty/l/s/lst3/globalprac.htm>

#### Links to Publications by Topic:

<http://www.personal.psu.edu/faculty/l/s/lst3/>

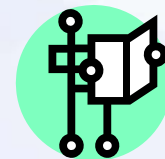
#### Presentations Page:

<http://www.personal.psu.edu/faculty/l/s/lst3/presentations.htm>

SSRN page: <http://ssrn.com/author=340745>

#### Presentations and publications address:

the GATS, the impact of globalization on legal services, ABS, MDPs, competition initiatives, the Bologna Process, & outsourcing



Harvard-Oxford-Jindal Program, Laurel Terry, p. 30